



Cost of Credit

How much is customer credit REALLY costing your business?



The best advice any business can follow to ensure they do not experience any credit control issues is to make sure payment is received in full before providing any goods or services.

But with any business to business transactions, unless your product or service is unique and very much in demand, you will find that by not offering credit terms to your customers, you may put yourself at a competitive disadvantage.

Any decision to offer credit contains an element of risk and involves you, the supplier, in cost.

Costs can be divided into 5 different headings:







In essence, extending credit means lending money. In providing the customer with a product or service, you, the supplier are lending the customer money, interest free for a defined period.

You may be doing this by operating an overdraft and paying interest. Therefore it is vital that finance costs to a business are kept to a minimum by strong credit management procedures.

Cost of slow payment

The example below shows the costs of extending credit to customers and is based on interest rate of 7.5%.

If you offer your customers 30 days payment terms and have turnover of £1m the costs in interest alone is £6,164 if all your customers pay you on time.

However if all your customers pay you on average 15 days beyond agreed terms of 30 days, the cost in interest is £9,247.

| No. Days | Turnover | | | | |
|-------------|----------|---------|---------|---------|----------|
| Outstanding | £500k | £1m | £3m | £5m | £10m |
| 15 | £1,541 | £3,082 | £9,247 | £15,411 | £30,822 |
| 30 | £3,082 | £6,164 | £18,439 | £30,822 | £61,644 |
| 45 | £4,623 | £9,247 | £27,740 | £46,233 | £92,466 |
| 60 | £6,164 | £12,329 | £36,986 | £61,644 | £123,288 |





Extended Credit



Late payment can cost businesses an incredible amount of money. It has a significant and negative effect on its ability to pay overheads and manage cash flow.



The business may therefore need to increase its own borrowings and in some cases may face liquidation.

Slow payment also damages the credit reputation of the supplier. The supplier can lose credibility. A further knock on effect is that the risk of bad debt increases. The older a debt becomes, the more difficult it is to collect.





Administration

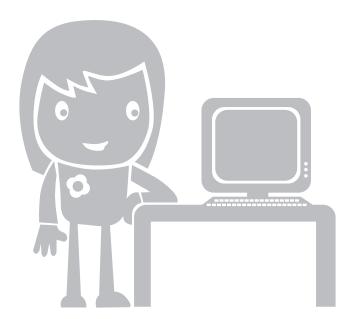


Offering credit to customers will always involve additional administration, which in turn increases costs.

Overdue accounts have to be administered effectively to reduce the financial cost to your business of customers paying beyond terms.

These costs can include:

- Stationery and other office expenses
- Overheads such as heat and rent
- Salaries for credit staff
- Setting up costs and status reports
- · Collection costs such as legal fees



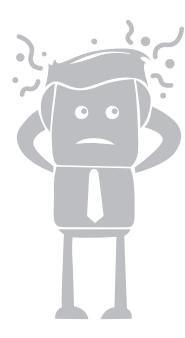
It is important to realise that effective credit management skills employed by a business can help to keep the administration and financial costs to a minimum. It is well worth an investment in time and cost of training staff to ensure your business has a robust credit policy and a clear 'order to cash' process.



Bad Debts



The definition of a 'Bad Debt' is a debt that is unrecoverable and is therefore the full amount of the debt is 'written off' (deducted from) the bottom line (net profit). A debt may become unrecoverable for several reasons.



Insolvency

Your customer goes into receivership or liquidation (limited company) or bankruptcy (an individual such as a sole trader or partnership)

Disputed Invoices

Where to pursue the debt through legal channels is not financially viable.

As there is always a cost of sales element to the amount 'written off' you will need to generate significantly more than the original debt to replace the debt.

In the examples below, if you suffer from a bad debt of £1000 and your net profit margin is 5% you will need to generate a further £20,000 in sales to replace that bad debt.

| Bad Debt | Additional sales to recoup bad debt | | | |
|------------|-------------------------------------|---------|---------|--|
| £1,000 | £20,000 | £10,000 | £6,667 | |
| £5,000 | £100,000 | £50,000 | £33,333 | |
| net profit | 5% | 10% | 15% | |

Effective credit management can help you to minimise risk and protect your profit.





Lost Opportunities

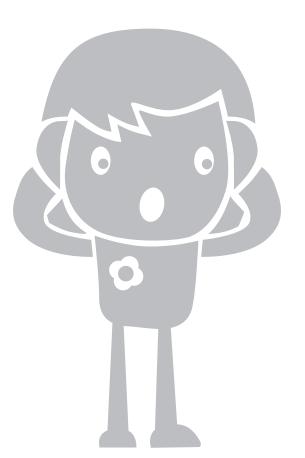


You have probably heard the phrase 'Cash is King'. Cash tied up in your debtors is cash that can not be used in your business to pay off your overheads, to invest, or to buy other goods or services to develop your business.

You may be able to borrow against cash owed to you by your customers (your debtors ledger balance), which is a business asset, but only at additional cost.

Businesses need to extend credit and therefore must accept the costs incurred.

However, it is vital to understand that these costs must be controlled. Slow payment and bad debts significantly increase costs and impact on the profitability of the business as a whole.





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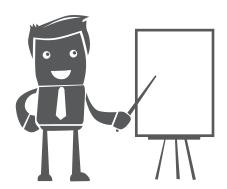
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